## CITY OF MIAMI BEACH

# Office of the City Manager





Date: January 5, 2005

To:

Mayor David Dermer and

Members of the City Commission

From:

Jorge M. Gonzalez

City Manager

Subject:

ANALYSIS OF BUDGET TO PRELIMINARY ACTUAL REVENUES AND

EXPENSES FOR THE YEAR ENDED SEPTEMBER 30, 2004, FOR GENERAL,

ENTERPRISE, AND INTERNAL SERVICE FUNDS.

### **ANALYSIS**

We are presenting the following analysis to keep the Mayor and Commission informed of the status of the FY 03/04 Budget to preliminary actual revenue and expenses for the year ended September 30, 2004. The year-end budget to preliminary actual comparisons for General, Enterprise, and Internal Service Funds are presented in the following pages. It shows that overall, there will be an operating budget surplus of \$1,298,386 (less than 1%) in the General Fund which will be used to fund the 11% General Fund Reserve.

It must be noted that this actual is preliminary in nature due to the fact that the City's financial records will not be closed until after the external auditors complete their review. Historically, this occurs in April, with the City's Comprehensive Annual Financial Report (CAFR) For the Year Ended September 30, 2004, available in May of 2005.

#### I. GENERAL FUND OVERVIEW

At this writing, operating revenues received from all sources by the General Fund total \$154,960,505, which is \$2,598,069 more than the adopted budget of \$152,362,436. Operating expenditures incurred by all departments in the General Fund total \$153,662,119, which is \$1,299,683 more than the adopted budget of \$152,362,436. Summing the revenue surplus of \$2,598,069 and the overexpenditures of \$1,299,683 equals a budget surplus of \$1,298,386 (including open encumbrances of \$1,532,056).

A summary of preliminary General Fund Revenues and Expenditures as of September 30, 2004 follows:

	Budget	Prelim Actual/Enc	Budget/Actual
General Fund	FY 03/04	as of 12/17	Over/(Under)
Revenues	\$ 15 <del>2,362,436</del>	\$ 154,960,505	\$ 2,598,069
Expenditures	152,362,436	<u> 153,662,119</u>	<u>1,299,683</u>
Surplus/(Deficit	)\$ 0	\$ 1,298,386	\$ 1,298,386

Note: \* Includes current year encumbrances totaling \$1,532,056.

For a detail of General Fund Revenues and Expenditures by category and classification, see "Attachment A". Detailed comments on those revenue and expenditure categories with significant variance are shown below.

### **General Fund Operating Revenues**

As of September 30, 2004, revenues collected of \$154,960,505 represent a surplus of \$2,598,069 or 2%.

- 1. **Ad Valorem Property Taxes** Year-end collections of \$68,872,936 are \$622,202 or 1% over the budget creating a surplus of \$622,202.
- 2. Other Taxes This category includes franchise and utility taxes on services which are sensitive to local economic indicators. Based on actual collections of \$20,068,846 a surplus of \$625,796 or 3% resulted at year-end. This was due to an increase in revenues from taxes on electricity.
- Licenses and Permits This category includes licenses and building and special
  use permits. Based on actual collections of \$13,092,903, a surplus of \$2,088,998
  or 19% resulted at year-end. This is primarily due to higher than anticipated
  revenues from occupational licenses, certificates of use and certificates of
  occupancy.
- 4. **Intergovernmental** This category includes state-shared revenues such as cigarette, gas, and sales taxes. Based on actual collections of \$11,363,545, a shortfall of \$100,455 or 1% resulted at year-end. This is mainly due to a decrease in local option gas tax revenue collections.
- 5. Charges for Services This category includes admissions at recreational centers and facilities, and fees for fire rescue services. Based on actual collections of \$5,455,965, a shortfall of \$ 470,940 or 8% resulted at year-end. This is mainly due to a decrease in fire rescue revenues and lower than expected revenues from park sponsorships.
- 6. Fines and Forfeits This category includes traffic citations, and code and fire violation fines. Based on actual collections of \$1,699,537, a shortage of \$59,140 or 4% resulted at year-end. This is due to a decrease in fire and code enforcement violation revenues. Anticipated revenues from traffic ticket surcharges and police cost recovery are pending final resolution with the County.
- 7. Interest This category includes interest income from City investments. Based on actual collections of \$2,159,747, a shortage of \$640,253 or 23% resulted at year-end. This is primarily due to lower than anticipated interest rates during the first half of the fiscal year.
- 8. **Rents and Leases** This category includes rents and leases on City-owned facilities such as South Pointe Park Restaurant, Old City Hall, and others. Based on actual collections of \$2,444,766, a shortage of \$32,619 or 1% resulted at year-end. This is primarily due to lower than anticipated revenues from various facilities.

- 9. **Miscellaneous** –This category includes concessions, planning fees, and other reimbursements. Based on actual collections of \$5,916,663, a shortage of \$163,711 or 3% resulted at year-end. This is due primarily to lower than expected revenues from construction management charges to capital projects.
- 10. Other This category includes interfund transfers from Internal Service and Enterprise Funds to reimburse the General Fund for general and administrative services provided. For the first time in several years, rates were raised by 5.8% to match the growth in fiscal year 2004 General Fund expenses. This created a surplus of less than 2% or \$402,004.
- 11. **Fund Balance** This category includes reappropriation of prior year encumbrances totaling \$326,187.

### **General Fund Operating Expenditures**

As of September 30, 2004, actual expenditures of \$154,634,318 were 1% over budget or \$1,299,683. Significant variances to budget by General Fund department are discussed below.

1. Buildir	g
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Budget	Prelim Actual/Enc*	Budget/Actual
FY 03/04	as of 12/17/04	Over/(Under)
\$4,568,255	\$4,976,329	\$408,074

This department is expected to spend 9% over its budget and generate a year-end deficit of \$408,074. This is due primarily to additional staffing approved at mid-year to meet the growing service demands of the construction industry as well as computer system enhancements to improve customer service. These costs were offset primarily from the Building Training/Capital account as well as higher than anticipated revenues from permits.

### 2. Capital Improvement Program

Budget	Prelim Actual/Enc*	Budget/Actual
FY 03/04	as of 12/17/04	Over/(Under)
\$2,276,274	\$1,967,267	(\$309,007)

This department is expected to expend 86% of its budget and generate a year-end surplus of \$309,007 due primarily to unfilled vacant positions.

### 3. Citywide Accounts

Budget	Prelim Actual/Enc*	Budget/Actual
FY 03/04	as of 12/17/04	Over/(Under)
\$7,565,251	\$9,220,411	\$1,655,160

The Citywide Accounts are expected to expend 22% over their budget and generate a yearend shortfall of \$1,655,160. This is due primarily to a mid-year appropriation of \$2,000,000 for the purchase of library books for the new regional library located on Miami Beach which was offset by lower expenses for other citywide accounts.

#### 4. Fire

Budget Prelim Actual/Enc\* Budget/Actual FY 03/04 as of 12/17/04 Over/(Under) \$33,746,998 \$34,039,416 \$292,418

The totals for this department reflect the incorporation of the Ocean Rescue Division during mid-year (formerly Beach Patrol Division of Parks and Recreation Department). This department is projected to spend less than 1% over its budget and generate a year-end deficit of \$292,418. This is primarily due to higher than anticipated cash buyouts of unused sick leave balances as well as overtime usage.

### 5. Neighborhood Services

Budget	Prelim Actual/Enc*	Budget/Actual
FY 03/04	as of 12/17/04	Over/(Under)
\$3,053,844	\$2,899,180	(\$154,664)

The Neighborhood Services Department is expected to spend 95% of its budget and generate a year-end surplus of \$154,664 due primarily to vacant positions.

#### 6. Parks and Recreation

Budget	Prelim Actual/Enc*	Budget/Actual
FY 03/04	as of 12/17/04	Over/(Under)
\$19,561,995	\$19,693,247	\$131,252

The Parks and Recreation Department is expected to spend 1% over its budget and generate a year-end shortfall of \$131,252 due primarily to prior year encumbrances that are pending reappropriation.

### 7. Public Works

Budget	Prelim Actual/Enc*	Budget/Actual
FY 03/04	as of 12/17/04	Over/(Under)
\$5,698,044	\$5,166,356	(\$531,688)

The Public Works Department is expected to spend 91% of its budget and generate a yearend surplus of \$531,688 due primarily to vacant positions.

### 8. Tourism & Cultural Development

Budget	Prelim Actual/Enc*	Budget/Actual
FY 03/04	as of 12/17/04	Over/(Under)
\$674,329	\$537,179	(\$137,150)

This department is expected to spend 80% of its budget and generate a year-end surplus of \$137,150 due primarily to a vacant publicist position.

Note: \* Includes encumbrances.

#### **II. ENTERPRISE FUNDS**

The City accounts for proprietary operations in Enterprise Funds. Convention Center, Parking, Sanitation, Sewer, Stormwater, and Water are included within this grouping. Based upon our review, all funds operated within budget or at a significant surplus. For a detail of Enterprise Fund Revenues and Expenses by department, see "Attachment B."

### **III. INTERNAL SERVICE FUNDS**

The City accounts for those goods and services provided by one department to other departments citywide on a cost reimbursement basis. Central Services, Fleet Management, Information Technology, Property Management, and Risk Management (Self Insurance) are included in this grouping. Based upon our review, all funds operated within budget. For a detail of Internal Service Fund Revenues and Expenses by department, see "Attachment C."

### CONCLUSION

This analysis of preliminary operating revenues and expenses for General, Enterprise, and Internal Funds for the year ended September 30, 2004, is presented as part of our on-going efforts to keep the Commission informed of the status of the FY 03/04 Budget.

JMG/KGB/JC(

Attachments A-C

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### ATTACHMENT A

### FY 2003/04 General Fund Operating Summary

F	Adopted	Prelim Actual/Enc	Variance
	Adopted FY 2003/04	03/04 (as of 12/17)	Over/(Under)
		00/07 (40 01 12/11)	
REVENUES			
Ad Valorem Taxes	\$ 68,250,734	\$ 68,872,936	\$ 622,202
Other Taxes	19,443,050	20,068,846	625,796
Licenses and Permits	11,003,905	13,092,903	2,088,998
Intergovernmental	11,464,000	11,363,545	(100,455)
Charges for Services	5,925,965	5,455,025	(470,940)
Fines and Forfeits	1,758,677	1,699,537	(59,140)
Interest	2,800,000	2,159,747	(640,253)
Rents and Leases	2,477,385	2,444,766	(32,619)
Miscellaneous	6,080,374	5,916,663	(163,711)
Other - Resort Tax contribution	16,318,450	16,318,450	0
Other - Non Operating revenues	6,839,896	7,241,900	402,004
Other - Fund Balance	1   0	326,187	326,187
TOTAL REVENUES	\$ 152,362,436	\$ 154,960,505	\$ 2,598,069
EXPENDITURES			
Mayor and Commission	\$ 1,164,053	\$ 1,149,256	\$ (14,797)
City Manager	1,837,838	1,821,698	(16,140)
Communications	234,928	153,263	(81,665)
City Clerk	1,364,398	1,401,666	37,268
Finance	3,249,728	3,307,341	57,613
Office of Budget & Perf.Improve.	1,292,264	1,283,929	(8,335)
Human Resources	1,372,406	1,402,210	29,804
Labor Relations	161,247	161,247	0
Procurement	676,106	663,698	(12,408)
City Attorney	3,095,528	3,160,818	65,290
Economic Development	836,400	875,164	38,764
Building	4,568,255	4,976,329	408,074
Planning	2,287,154	2,212,636	(74,518)
Tourism & Cultural Development	674,329	537,179	(137,150)
Bass Museum of Art	1,140,450	1,120,116	(20,334)
Neighborhood Services	3,053,844	2,899,180	(154,664)
Parks and Recreation	19,561,995	19,693,247	131,252
Public Works	5,698,044	5,166,356	(531,688)
Capital Improvement Program	2,276,274	1,967,267	(309,007)
Fire	33,746,998	34,039,416	292,418
Police	56,504,946	56,449,692	(55,254)
Citywide Accounts	7,565,251	9,220,411	1,655,160
TOTAL EXPENDITURES	\$ 152,362,436	\$ 153,662,119	\$ 1,299,683
COLUMN DESCRIPTION OF THE PROPERTY OF THE PROP	<u> </u>		- ,
EXCESS OF REVENUES OVER/			
(UNDER) EXPENDITURES	\$ 0	\$ 1,298,386	\$ 1,298,386

### ATTACHMENT B

CONVENTION CENTER/TOPA	Adopted FY 2003/04	Prelim Actual/E 03/04 (as of 12/	
REVENUES			
CHARGES FOR SERVICES			
Rents and Leases	\$ 4,896,517	\$ 4,535,6	342   \$ (360,875)
Concessions	1,080,611	1,446,0	365,425
Telephones	382,050	294,6	317 (87,433)
Electrical Income	1,049,692	868,5	550 (181,142)
Services	514,602	335,3	36 (179,266)
Miscellaneous and Other	452,731	505,3	52,662
Subtotal	\$ 8,376,203	\$ 7,985,5	\$ (390,629)
OTHER			
Convention Development Tax	\$ 2,660,000	\$ 2,660,0	000   \$ 0
Interest Earnings	48,850	34,7	'12   (14,138)
Retained Earnings	3,075,000	3,291,1	10 216,110
Subtotal	\$ 5,783,850	\$ 5,985,8	
TOTAL REVENUES	\$ 14,160,053	\$ 13,971,3	96 \$ (188,657)
EXPENSES			
Payroll and Fringes	\$ 3,994,808	\$ 4,506,7	91 \$ 511,983
Operating	5,236,245	4,474,6	64 (761,581)
Electricity	1,154,000	1,174,3	20,341
Management Fees to GF	700,000	740,6	600 40,600
Depreciation	3,075,000	3,075,0	000   00
Capital	0		0 0
TOTAL EXPENSES	\$ 14,160,053	\$ 13,971,3	96 \$ (188,657)
EVOCAD OF DEVENUES OVER	1		
EXCESS OF REVENUES OVER/		r	
(UNDER) EXPENSES	] [\$ 0	\$	0 \$ 0

	Adopted	Prelim Actual/Enc	Variance
PARKING	FY 2003/04	03/04 (as of 12/17)	Over/(Under)
REVENUES			
CHARGES FOR SERVICES			
Meters	\$ 9,875,046	\$ 10,724,488	\$ 849,442
Parking Citations	3,000,000	3,411,426	411,426
Attended Parking	1,635,896	1,859,160	223,264
Permits	625,000	935,719	310,719
Preferred Lot	519,932	586,233	66,301
Garages	3,725,053	3,979,978	254,925
Space Rental	266,584	257,152	(9,432)
Valet	410,000	434,002	24,002
Towing Fees	120,000	161,594	41,594
Subtotal	\$20,177,511	\$ 22,349,752	\$ 2,172,241
OTHER		•	
Interest Earnings	\$ 340,000	\$ 270,000	\$ (70,000)
Miscellaneous	197,990	111,359	(86,631)
Subtotal	\$ 537,990	\$ 381,359	\$ (156,631)
TOTAL REVENUES	\$ 20,715,501	\$ 22,731,111	\$ 2,015,610
EXPENSES			
Payroll & Fringes	\$ 5,553,532	\$ 5,206,368	\$ (347,164)
Operating	7,033,787	6,554,300	(479,487)
Management Fees to GF	2,300,000	2,433,400	133,400
Depreciation	1,633,409	1,633,409	0
Contributions to Electrowave/Transp.	1,794,667	1,650,000	(144,667)
Debt Service	2,186,106	2,186,106	0
Capital	214,000	208,434	(5,566)
TOTAL EXPENSES	\$20,715,501	\$ 19,872,017	\$ (843,484)
EXCESS OF REVENUES OVER/			
(UNDER) EXPENSES	\$ 0	\$ 2,859,094	\$ 2,859,094

		Adopted	Pı	relim Actual/Enc		Variance
SANITATION		Y 2003/04	03/04 (as of 12/17)		0	ver/(Under)
						<u> </u>
REVENUES					_	
CHARGES FOR SERVICES						
Sanitation Fees	\$	2,821,444	\$	2,696,933	\$	(124,511)
Franchise Tax-Waste Contractors		1,799,038		1,929,123		130,085
Franchise Tax-Right of Way		253,833		248,525		(5,308)
Trash Removal		21,500		32,340	1	10,840
Roll Off		318,000		452,177		134,177
Impact Fee-Construction		600,000		670,341		70,341
Impact Fee-Commercial		719,188		620,321		(98,867)
Violations/Fines		75,000		36,277		(38,723)
Subtotal	\$	6,608,003	\$	6,686,037	\$	78,034
OTHER						
Interest Earnings/Other	\$	30,000	\$	26,946	\$	(3,054)
Retained Earnings		36,000		0		(36,000)
Stormwater Fund Contribution		381,542		381,542	-	0
Subtotal	\$	447,542	\$	408,488	\$	(39,054)
TOTAL REVENUES	\$	7,055,545	\$	7,094,525	\$	38,980
EXPENSES						
Payroll & Fringes	\$	3,403,418	\$	3,043,284	\$	(360,134)
Operating		1,186,357		1,506,664		320,307
Garbage Contracts		1,780,220		1,565,274	İ	(214,946)
Management Fees to GF		250,000		264,500		14,500
Depreciation		195,378		213,485	ŀ	18,107
Debt Service - Loan Program		204,172		204,172		0
Capital		36,000		73,458		37,458
TOTAL EXPENSES	\$	7,055,545	\$	6,870,837	\$	(184,708)
EXCESS OF REVENUES OVER/						
(UNDER) EXPENSES	\$	0	\$	223,688	\$	223,688

SEWER OPERATIONS	SEWER OPERATIONS Adopted FY 2003/		relim Actual/Enc 3/04 (as of 12/17)	Variance Over/(Under)		
REVENUES						
CHARGES FOR SERVICES	٦ſ					
Sewer User Fees	-	\$23,825,000	\$ 23,987,427	\$	162,427	
Sewer Connection Fees		65,000	114,194		49,194	
Sewer Fees-Cities	<u> </u>	3,080,000	2,085,369		(994,631)	
Subtotal	] [	\$26,970,000	\$ 26,186,990	\$	(783,010)	
OTHER	7 I					
Interest Earnings		\$ 95,000	\$ 40,547	\$	(54,453)	
Miscellaneous	-	530,000	637,725		107,725	
Retained Earnings	╝	1,099,036	292,851		(806,185)	
Subtotal	$\Box$ [	\$ 1,724,036	\$ 971,123	\$	(752,913)	
TOTAL REVENUES	IJ [	\$28,694,036	\$ 27,158,113	\$	(1,535,923)	
EXPENSES						
Payroll & Fringes	ו ר	\$ 1,666,193	\$ 1,804,190	\$	137,997	
Operating		2,506,889	2,162,073		(344,816)	
Sewer Treatment		15,300,000	13,609,000		(1,691,000)	
Management Fees to GF		1,312,814	1,388,957		76,143	
DERM Fee		1,747,500	1,749,122	. !	1,622	
Depreciation		1,080,000	971,541	:	(108,459)	
Debt Service		4,489,640	4,489,640		0	
Capital		591,000	292,851	L	(298,149)	
TOTAL EXPENSES		\$ 28,694,036	\$ 26,467,374	\$	(2,226,662)	
EXCESS OF REVENUES OVER/	ا ٦	######				
(UNDER) EXPENSES	╝	\$ 0	\$ 690,739	\$	690,739	

STORMWATER		Adopted FY 2003/04		Prelim Actual/Enc 03/04 (as of 12/17)		Variance ver/(Under)
REVENUES						
Stormwater Fees	\$	7,730,000	\$	7,850,000	\$	120,000
Interest Earnings		60,000		55,000		(5,000)
Other		115,000		15,000	L	(100,000)
TOTAL REVENUES	\$	7,905,000	\$	7,920,000	\$	15,000
EXPENSES	_					
Payroll & Fringes	\$	1,003,205	\$	971,360	\$	(31,845)
Operating		796,390		800,511	1	4,121
Reserves		946,863		15,591		(931,272)
Contribution Sanitation		381,542		381,542		0
Management Fees to GF		250,000		264,500		14,500
Depreciation		130,000		77,704		(52,296)
Debt Service		3,575,000		3,571,696		(3,304)
Capital		822,000		705,338		(116,662)
TOTAL EXPENSES	\$	7,905,000	\$	6,788,242	\$	(1,116,758)
EXCESS OF REVENUES OVER/	٦Г	·				
(UNDER) EXPENSES	\$	0	\$	1,131,758	\$	1,131,758

WATER OPERATIONS	Adopted FY 2003/04		relim Actual/Enc 3/04 (as of 12/17)		Variance over/(Under)
REVENUES					
CHARGES FOR SERVICES					
Water Sales	\$ 17,590,000	\$	20,273,046	\$	2,683,046
Firelines	125,000		100,855		(24,145)
Water Connection Fees	5,000		977		(4,023)
Water Tapping	200,000		211,686		11,686
Subtotal	\$ 17,920,000	\$	20,586,564	\$	2,666,564
OTHER					
Interest Earnings	\$ 32,000	\$	13,653	\$	(18,347)
Miscellaneous	500,000		604,764		104,764
Retained Earnings	703,070		703,070		0
Subtotal	\$ 1,235,070	\$	1,321,487	\$	86,417
TOTAL REVENUES	\$ 19,155,070	\$	21,908,051	\$	2,752,981
EXPENSES					
Payroll & Fringes	\$ 2,950,162	\$	2,933,319	\$	(16,843)
Operating	2,364,396	*	2,460,883	`	96,487
Water Purchase	5,760,000		6,584,120		824,120
Management Fees to GF	1,582,082		1,673,843		91,761
DERM Fee	1,290,000		1,290,000		0
Depreciation	660,000		660,000		0
Debt Service	3,310,360		3,310,360		0
Capital	1,238,070		946,772		(291,298)
TOTAL EXPENSES	\$ 19,155,070	\$	19,859,297	\$	704,227
EXCESS OF REVENUES OVER/					
(UNDER) EXPENSES	\$O_	\$	2,048,754	\$	2,048,754

### ATTACHMENT C

CENTRAL SERVICES		dopted 2003/04	Actual/Enc (as of 12/17)	1 -	ariance er/(Under)
REVENUES					
Inter-departmental Charges	\$	735,503	\$ 781,007	\$	45,504
Interest		2,500	1,433		(1,067)
Retained Earnings	}	0	0		0
TOTAL REVENUES	\$	738,003	\$ 782,440	\$	44,437
Payroll & Fringes	\$	267,546	\$ 282,031	\$	14,485
Payroll & Fringes	\$	•	\$ 282,031	\$	
Operating	- 1	302,153	271,243		(30,910)
Postage		162,160	157,157		(5,003)
Depreciation		6,144	3,092		(3,052)
Capital		0	0		0
TOTAL EXPENSES	\$	738,003	\$ 713,523	\$	(24,480)
EXCESS OF REVENUES OVER/		<u>-</u>			
(UNDER) EXPENSES	\$	0	\$ 68,917	\$	68,917

FLEET MANAGEMENT		Adopted Y 2003/04	im Actual/Enc 4 (as of 12/17)	1 -	/ariance er/(Under)
REVENUES					
Inter-departmental Charges	\$	4,840,444	\$ 5,229,724	\$	389,280
Sale of City Property		220,000	253,302	İ	33,302
Other		38,321	7,087	ŀ	(31,234)
Interest		110,000	79,758		(30,242)
Motor Fuel Tax Refund		85,000	65,502		(19,498)
Retained Earnings		72,500	35,840		(36,660)
TOTAL REVENUES	\$	5,366,265	\$ 5,671,213	\$	304,948
EXPENSES	, <del>m</del>			_	
Payroll & Fringes	\$	1,225,769	\$ 1,052,187	\$	(173,582)
Operating		1,753,041	1,616,901	İ	(136,140)
Fuel		1,053,800	1,209,984		156,184
Depreciation		721,436	721,436		0
Debt Service		539,719	960,866		421,147
		72,500	35,840		
Capital	J L	72,500			(36,660)
Capital TOTAL EXPENSES		\$5,366,265	 \$5,597,214		(36,660) \$230,949
			\$	[	

INFORMATION TECHNOLOGY	Adopted FY 2003/04		lim Actual/Enc 04 (as of 12/17)	Variance Over/(Under)		
REVENUES						
Inter-departmental Charges	\$	8,390,795	\$ 7,694,089	\$	(696,706)	
Other/Interest		80,000	27,595		(52,405)	
Retained Earnings		2,533,000	1,545,373		(987,627)	
TOTAL REVENUES	\$	11,003,795	\$ 9,267,057	\$ (1	,736,738)	
EXPENSES Payroll & Fringes	\$	3,174,348	\$ 2,965,658	\$	(208,690)	
	<u> </u>	3 174 348	\$ 2 965 658	<b>S</b>	(208 690)	
Operating		2,579,997	2,352,577		(227,420)	
Telephone	İ	999,300	862,164		(137, 136)	
Depreciation		1,527,150	780,976		(746, 174)	
Debt Service		190,000	42,290		(147,710)	
Capital		2,533,000	1,545,373		(987,627)	
TOTAL EXPENSES	\$	11,003,795	\$ 8,549,038	\$ (2	2,454,757)	
EXCESS OF REVENUES OVER/						
(UNDER) EXPENSES	\$	0	\$ 718,019	\$	718,019	

PROPERTY MANAGEMENT	, ,	Adopted Y 2003/04		m Actual/Enc 4 (as of 12/17)	- 1	/ariance er/(Under)
REVENUES						
Inter-departmental Charges	\$	6,025,213	\$	6,399,438	\$	374,225
Other/Interest		11,000		2,718	-	(8,282)
Construction Projects		634,737		338,181	1	(296,556)
Retained Earnings		15,000		13,635		(1,365)
TOTAL REVENUES	\$	6,685,950	\$	6,753,972	\$	68,022
EXPENSES Payroll & Fringes	<b>S</b>	3,153,682	\$	3,111,798	\$	(41,884)
Operating	"	3,330,768	Ψ	3,181,367	*	(149,401)
Depreciation		185,000		231,301	ł	46,301
Capital		16,500		13,635		(2,865)
TOTAL EXPENSES	\$	6,685,950	\$	6,538,101	\$	(147,849)
				<del></del>		
EXCESS OF REVENUES OVER/ (UNDER) EXPENSES	s	0	\$	215,871	\$	215,871

RISK MANAGEMENT		Adopted FY 2003/04		im Actual/Enc 04 (as of 12/17)	Variance Over/(Under)
REVENUES					
Inter-departmental Charges	\$	13,022,455	\$	13,082,731	\$ 60,276
Other/Interest		100,000		80,962	(19,038)
Retained Earnings		979,000		0	(979,000)
TOTAL REVENUES	\$	14,101,455	\$	13,163,693	\$ (937,762)
EXPENSES	<b></b>				<u> </u>
Operating	\$	501,949	\$	524,755	\$ 22,806
Administrative Fees		637,506		637,506	0
Non-Operating		12,962,000		11,840,884	(1,121,116)
TOTAL EXPENSES	\$	14,101,455	\$	13,003,145	\$ (1,098,310)
EXCESS OF BEVENIUES OVER!				······	
(UNDER) EXPENSES		0	œ	160 540	£ 160.540
(UNDER) EXPENSES	\$_	0	\$	160,548	\$ 160,548